



## Police Committee

**Date:** FRIDAY, 31 OCTOBER 2014  
**Time:** 11.30 am  
**Venue:** COMMITTEE ROOMS, 2ND FLOOR, WEST WING, GUILDHALL

**Members:** Deputy Henry Pollard (Chairman)  
Deputy Douglas Barrow (Deputy Chairman)  
Mark Boleat  
Simon Duckworth  
Lucy Frew  
Alderman Alison Gowman  
Deputy Keith Knowles  
Alderman Ian Luder  
Vivienne Littlechild  
Helen Marshall  
Deputy Joyce Nash  
Don Randall  
Deputy Richard Regan OBE

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Lunch will be served in the Guildhall Club at 1pm

**John Barradell**  
Town Clerk and Chief Executive

# AGENDA

## Part 1 - Public Agenda

1. **APOLOGIES**
2. **MEMBERS' DECLARATIONS UNDER THE CODE OF CONDUCT IN RESPECT OF ITEMS ON THE AGENDA**
3. **MINUTES**
  - a) To agree the public minutes and summary of the Police Committee meeting held on 16 September 2014  
**For Decision**  
(Pages 1 - 4)
  - b) To receive the minutes of the Economic Crime Board of the Police Committee held on 5 September 2014  
**For Information**  
(Pages 5 - 8)
  - c) To receive the minutes of the Professional Standards and Integrity Sub Committee held on 22 September 2014  
**For Information**  
(Pages 9 - 12)
  - d) To receive the minutes of the Performance and Resource Management Sub Committee held on 26 September 2014  
**For Information**  
(Pages 13 - 16)
4. **OUTSTANDING REFERENCES**  
Report of the Town Clerk.  
**For Information**  
(Pages 17 - 18)
5.
  - a) **Community Engagement Update**  
Report of the Commissioner of Police.  
**For Information**  
(Pages 19 - 28)
  - b) **Any Other Special Interest Area Updates**
6. **ACCOMMODATION PROGRAMME UPDATE**  
Report of the Chamberlain.  
**For Information**  
(Pages 29 - 34)
7. **65 BASSINGHALL STREET**  
Report of the Commissioner of Police.  
**For Decision**  
(To Follow)

8. **QUESTIONS ON MATTERS RELATING TO THE WORK OF THE COMMITTEE**
9. **ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT**
10. **EXCLUSION OF THE PUBLIC**  
MOTION - That under Section 100(A) of the Local Government Act 1972, the public be excluded from the meeting for the following items on the grounds that they involve the likely disclosure of exempt information as defined in Part I of the Schedule 12A of the Local Government Act.

## **Part 2 - Non-Public Agenda**

11. **NON-PUBLIC MINUTES**
  - a) To agree the non-public minutes of the Police Committee meeting held 16 September 2014  

**For Decision**  
(Pages 35 - 36)
  - b) To receive the non-public minutes of the Economic Crime Board meeting held on 5 September 2014  

**For Information**  
(Pages 37 - 38)
  - c) To receive the non-public minutes of the Professional Standards and Integrity Sub Committee meeting held on 22 September 2014  

**For Information**  
(Pages 39 - 40)
12. **MOBILE WORKING SERVICES- UPDATE**  
Report of the Commissioner of Police.  

**For Information**  
(Pages 41 - 48)
13. **REQUEST FOR PRIVATE MEDICAL FUNDING**  
Report of the Commissioner of Police.  

**For Decision**  
(Pages 49 - 54)
14. **WAIVER REPORT - MEDIA PLANNING AND BUYING FOR PROJECT SERVATOR**  
Report of the Commissioner of Police.  

**For Decision**  
(Pages 55 - 58)
15. **COMMISSIONER'S UPDATES**  
Commissioner to be heard.
16. **QUESTIONS ON MATTERS RELATING TO THE WORK OF THE COMMITTEE**
17. **ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT AND WHICH THE COMMITTEE AGREE SHOULD BE CONSIDERED WHILST THE PUBLIC ARE EXCLUDED**

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## **POLICE COMMITTEE** **Tuesday, 16 September 2014**

Minutes of the meeting of the Police Committee held at Committee Rooms, 2nd Floor, West Wing, Guildhall on Tuesday, 16 September 2014 at 1.45 pm

### **Present**

#### **Members:**

Deputy Henry Pollard (Chairman)  
Deputy Douglas Barrow (Deputy Chairman)  
Lucy Frew  
Deputy Keith Knowles  
Helen Marshall  
Deputy Joyce Nash  
Don Randall

#### **Officers:**

Alex Orme	Town Clerk's Department
Katie Odling	Town Clerk's Department
Suzanne Jones	Chamberlain's Department
Steve Telling	Chamberlain's Department
Doug Wilkinson	Department of the Built Environment
Nagina Kayani	Community and Children's Services Department
Bruce Hunt	Remembrancer's Department
Teresa La Thangue	Public Relations Office

#### **City of London Police:**

Adrian Leppard	Commissioner of Police
Ian Dyson	Assistant Commissioner
Hayley Williams	Chief of Staff

#### **Also in attendance**

Deputy John Bennett – Chief Commoner.

The Chairman began by welcoming the Chief Commoner to the meeting.

#### **1. APOLOGIES**

Apologies for absence were received from Mark Boleat, Simon Duckworth Alderman Alison Gowman, Alderman Ian Luder, Vivienne Littlechild and Deputy Richard Regan.

Eric Nisbett Director of Corporate Services Police and Commander Stephen Head Economic Crime Police, also gave apologies.

2. **MEMBERS' DECLARATIONS UNDER THE CODE OF CONDUCT IN RESPECT OF ITEMS ON THE AGENDA**

There were no declarations of interest.

3. **MINUTES**

RESOLVED – That the minutes of the Police Committee held on 4 July 2014 be approved.

4. **OUTSTANDING REFERENCES**

Barbican Highwalk CCTV – The Assistant Director, Street Scene and Strategy informed the Committee that Officers had been recruited into the Community Safety team to assist with progressing options for CCTV on the Barbican Highwalk. The Barbican Estate Office and the City of London Police would be consulted and based on the outcome of these discussions, an action plan would be formulated.

The Commissioner acknowledged the importance of CCTV to support investigations and deal with cases more effectively and efficiently.

5. **SERIOUS CRIME BILL**

The Committee received a report of the Remembrancer which provided an overview of the Serious Crime Bill and identified those issues likely to be of most relevance to the City of London.

RESOLVED – That the report be noted.

6. **EQUALITY DIVERSITY AND HUMAN RIGHTS (EDHR) - VERBAL UPDATE**

The Equalities, Diversity Manager (Community and Children's Services) provided an update to the Committee –

- EID Dinner – The dinner to mark the end of Eid which took place on 3 September had been extremely successful. The organisation was led by the City of London Police and jointly delivered with officers in the Community and Children's Services Department with the Charity Partner being 'Remembering Srebrenica'. The Chairman congratulated all those involved for delivering an extremely successful event. The Chairman suggested it would be useful to circulate a briefing on the event to Members to create awareness and generate publicity.
- Independent Advisory Group (IAG) – Members of the IAG had formally joined and they were due to meet for the first time on Wednesday, 17 September.
- The LGBT Action Plan had been issued and the results would be published in the new year.

7. **RISK REGISTER UPDATE**

The Committee received a report of the Commissioner of Police which provided an update on the Risk Register.

RESOLVED – that the report be noted.

8. **HEALTH AND SAFETY ANNUAL PERFORMANCE UPDATE AND NEW PLAN FOR 2014-2017**

The Committee received a report of the Commissioner of Police which provided information on the current position regarding the management of Health and Safety within the City of London Police since the last report which was submitted in September 2013.

RESOLVED – That the report be noted.

9. **2014-2015 BUDGET MONITORING REPORT - PERIOD TO END OF JULY 2014**

The Committee received a report of the Commissioner of Police regarding the 2014/2015 Budget Monitoring for the period to the end of July 2014.

In response to a question regarding the inclusion of budgets for unanticipated one-off items (additional staff costs for the IT Modernisation Programme and funding for the Mobile Working Project), the Chamberlain advised that at the time of setting the budget, the support was underestimated hence the need for this additional requirement.

The Assistant Commissioner informed the Committee that the budget allowed for funding for 740 Police Officers; however this figure could fluctuate throughout the year.

RESOLVED – That the report be noted.

10. **CITY OF LONDON POLICE OFFICIAL FLAG**

The Committee received a report of the Commissioner of Police regarding the City of London Police Official Flag.

RESOLVED – that the report be noted.

11. **QUESTIONS ON MATTERS RELATING TO THE WORK OF THE COMMITTEE**

There were no questions.

12. **ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT**

There were no items of urgent business.

13. **EXCLUSION OF THE PUBLIC**

RESOLVED – That under Section 100(A) of the Local Government Act 1972, the public be excluded from the meeting for the following items on the grounds that they involve the likely disclosure of exempt information as defined in Part 1 of the Schedule 12A of the Local Government Act.

14. **NON-PUBLIC MINUTES**

RESOLVED – that the non-public minutes of the meeting held on 4 July 2014 be approved.

15. **CITY OF LONDON POLICE ACCOMMODATION PROJECT**

The Committee considered a report of the Chamberlain and City Surveyor in relation to the City of London Police Accommodation Project.

16. **QUARTERLY ECONOMIC CRIME UPDATE REPORT**

The Committee considered a report of the Commissioner of Police which provided the quarterly update in relation to Economic Crime.

RESOLVED – That the report be noted.

17. **COMMISSIONER'S UPDATES**

The Commissioner of Police was heard concerning on-going and successful operations undertaken by the City of London Police.

18. **QUESTIONS ON MATTERS RELATING TO THE WORK OF THE COMMITTEE**

There were no questions.

19. **ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT AND WHICH THE COMMITTEE AGREE SHOULD BE CONSIDERED WHILST THE PUBLIC ARE EXCLUDED**

There were no items of urgent business.

**The meeting ended at 2.40 pm**

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Chairman

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**ECONOMIC CRIME BOARD OF THE POLICE COMMITTEE**  
**Friday, 5 September 2014**

Minutes of the meeting of the Economic Crime Board of the Police Committee held at Committee Rooms, 2nd Floor, West Wing, Guildhall on Friday, 5 September 2014 at 1.45 pm

**Present**

**Members:**

Simon Duckworth (Chairman)  
 Nicholas Bensted-Smith  
 Lucy Frew  
 Helen Marshall  
 Deputy Richard Regan OBE

**Officers:**

Katie Odling	Town Clerk's Department
Alex Orme	Town Clerk's Department

**City of London Police:**

Adrian Leppard	Commissioner
Stephen Head	Commander, Economic Crime
Hayley Williams	Chief of Staff
Steve Telling	Chamberlain's Department

1. **APOLOGIES**

There were no apologies for absence.

2. **MEMBERS' DECLARATIONS UNDER THE CODE OF CONDUCT IN RESPECT OF ITEMS ON THE AGENDA**

There were no declarations of interest.

3. **MINUTES**

The Minutes of the meetings held on 28 February 2014 and 22 May 2014 were approved.

4. **NATIONAL LEAD FORCE: FIRST QUARTER PERFORMANCE REPORT**

The Board received a report of the Commissioner of Police which summarised the performance delivered by the City of London Police in its capacity as National Lead Force for Fraud as delivered through the Economic Crime Directorate.

**National Attrition** – The Board discussed the increase in disruptions to criminal activity from 3,690 in Quarter 1 last year to 49, 548 in Quarter 1 this

year. The Board noted that the NFIB had allowed the CoLP to identify fraud networks on a national level and this would be progressed.

The Commissioner of Police advised that through the Action Fraud website he would look at publicising the way information was used in order to create awareness to the public.

**KPI 3.3: To reduce intent and capability of the most serious Organised Crime Groups perpetrating fraud:** The Board were informed that this indicator continued to be closely monitored, however, there were no indications that the targets would not be met. The Chairman requested close monitoring to ensure the ECD were following the correct reporting cycles.

RESOLVED – That the report be received.

5. **ECONOMIC CRIME UPDATE - NATIONAL FRAUD CAPABILITY PROGRAMME**

The Board received a report of the Commissioner of Police which provided an update in relation to the National Fraud Capability Programme.

**National Direction of Travel:** The Commissioner advised that the Town Clerk was keen to discuss with Quiller the position of the City of London Police both nationally and locally and a funding plan was currently been drawn up.

The phraseology on page Page 31 would be reconsidered; the Board considered the use of the term 'gripe' ought to be clarified through alternative wording.

RESOLVED – That the report be received,

6. **ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT**

There were no items of urgent business.

7. **QUESTIONS ON MATTERS RELATING TO THE WORK OF THE COMMITTEE**

There were no questions.

8. **EXCLUSION OF THE PUBLIC**

RESOLVED - That under Section 100(A) of the Local Government Act 1972, the public be excluded from the meeting for the following items on the grounds that they involve the likely disclosure of exempt information as defined in Part 1 of the Schedule 12A of the Local Government Act.

9. **NON-PUBLIC MINUTES**

The Non-Public minutes of the meetings held on 28 February 2014 and 22 May 2014 were approved.

**10. FRAUD TRAINING ACADEMY**

The Board received a report of the Commissioner of Police regarding the Fraud Training Academy and Members were invited to make any observations and comments.

**11. ACTION FRAUD SERVICE TRANSFER FROM THE NATIONAL FRAUD AUTHORITY TO THE CITY OF LONDON POLICE**

The Board received a report of the Commissioner of Police regarding the Action Fraud Service Transfer from the National Fraud Authority to the City of London Police.

RESOLVED – That the report be received.

**12. QUESTIONS ON MATTERS RELATING TO THE WORK OF THE COMMITTEE**

There were no questions.

**13. ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT AND WHICH THE COMMITTEE AGREE SHOULD BE CONSIDERED WHILST THE PUBLIC ARE EXCLUDED**

There were no items of urgent business.

**The meeting ended at 2.45 pm**

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Chairman

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**PROFESSIONAL STANDARDS AND INTEGRITY SUB (POLICE) COMMITTEE**  
**Monday, 22 September 2014**

Minutes of the meeting of the Professional Standards and Integrity Sub (Police) Committee held at Committee Rooms, 2nd Floor, West Wing, Guildhall on Monday, 22 September 2014 at 1.45 pm

**Members:**

Deputy Joyce Nash (Chairman)  
 Alderman Alison Gowman  
 Deputy Richard Regan

**Officers:**

Katie Odling	Town Clerk's Department
James Goodsell	Town Clerk's Department
Ian Dyson	Assistant Commissioner
Martin Kapp	Detective Superintendent, Professional Standards Directorate
Nagina Kayani	Community and Children's Services Department

1. **APOLOGIES**  
 Apologies for absence were received from Vivienne Littlechild, Helen Marshall and Dhruv Patel.
2. **DECLARATIONS BY MEMBERS OF PERSONAL OR PREJUDICIAL INTERESTS IN RESPECT OF ITEMS TO BE CONSIDERED AT THIS MEETING**  
 There were no declarations of interest.
3. **MINUTES**  
 RESOLVED – That the minutes of the meeting held on 16 May 2014, be approved.
4. **QUESTIONS ON MATTERS RELATING TO THE WORK OF THE SUB COMMITTEE**  
 There were no questions.
5. **ANY OTHER BUSINESS THE CHAIRMAN CONSIDERS URGENT**  
 There were no items of urgent business.
6. **EXCLUSION OF THE PUBLIC**  
 RESOLVED – That under Section 100(A) of the Local Government Act 1972, the public be excluded from the meeting for the following items on the grounds that they involve the likely disclosure of exempt information as defined in Part 1 of the Schedule 12A of the Local Government Act.

7. **NON-PUBLIC MINUTES**  
RESOLVED – That the non-public minutes of the meeting held on 16 May 2014 be approved.
8. **STANDING ITEM ON PROFESSIONAL STANDARDS ACTIVITY**  
The Sub Committee received reports of the Professional Standards activity for the period 1 April 2014 – 30 June 2014.
  - 8.1 **Statistical Information (for the period 1 April 2014 - 30 June 2014)**  
  
The Sub Committee received a report of the Commissioner of Police setting out statistical information on current and finalised cases handled by the Professional Standards Directorate.
  - 8.2 **Summary of Cases**  
The Sub Committee received a report of the Commissioner of Police.
  - 8.3 **Misconduct Hearings**  
The Sub Committee received a report of the Commissioner of Police.
  - 8.4 **Misconduct meetings (NIL)**  
The Sub Committee noted there were no misconduct meetings to be dealt with during this period.
  - 8.5 **Conduct and Complaint cases - Case to Answer**  
The Sub Committee received a report of the Commissioner of Police.
  - 8.6 **Conduct and Complaint cases - No Case To Answer**  
The Sub Committee received a report of the Commissioner of Police.
  - 8.7 **Conduct and Complaint cases - Local Resolution**  
The Sub Committee received a report of the Commissioner of Police.
  - 8.8 **Conduct and Complaint cases - Discontinuance, Withdrawn, Dispensation (NIL)**  
The Sub Committee noted there were no misconduct meetings to be dealt with during this period.
9. **IPPC POLICE COMPLAINTS INFORMATION BULLETIN - END OF YEAR - 1 APRIL - 31 MARCH 2014**  
The Sub Committee received a report of the Independent Police Complaints Commission.
10. **INTEGRITY DASHBOARD**  
The Sub Committee received a report of the Assistant Commissioner.
11. **NON-PUBLIC QUESTIONS ON MATTERS RELATING TOT HE WORK OF THE SUB COMMITTEE**  
There were no questions.

12. **ANY NON-PUBLIC BUSINESS THE CHAIRMAN CONSIDERS URGENT**  
There were no items or urgent business.

**The meeting ended at 2.20 pm**

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Chairman

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## **PERFORMANCE AND RESOURCE MANAGEMENT SUB (POLICE) COMMITTEE Friday, 26 September 2014**

Minutes of the meeting of the Performance and Resource Management Sub (Police) Committee held at Committee Rooms, 2nd Floor, West Wing, Guildhall on Friday, 26 September 2014 at 9.30 am

### **Present**

#### **Members:**

Deputy Douglas Barrow (Chairman)  
Alderman Alison Gowman  
Deputy Keith Knowles  
Kenneth Ludlam

#### **Officers:**

Alex Orme	Policy Officer
Katie Odling	Town Clerk's Department
Neil Davies	Town Clerk's Department
Paul Nagle	Chamberlain's

#### **City of London Police**

Ian Dyson	Assistant Commissioner
Hayley Williams	Chief of Staff

#### **1. APOLOGIES**

An apology for absence was received from Don Randall.

#### **2. MEMBERS' DECLARATIONS UNDER THE CODE OF CONDUCT IN RESPECT OF ITEMS ON THE AGENDA**

There were no declarations of interest.

#### **3. MINUTES**

RESOLVED – That the Minutes of the meeting held on 28 May 2014 be approved.

#### **4. OUTSTANDING REFERENCES**

The list of outstanding references was noted.

#### **5. HMIC INSPECTION UPDATE 2014-15**

The Committee received a report of the Commissioner of Police which provided an update on the City of London Police response to Her Majesty's Inspectorate of Constabulary (HMIC) inspection reports as they were published over the course of the 2014/2015 financial year.

The Sub Committee discussed the recommendations contained in Appendix A and B to the report and it was agreed that an action plan responding to the HMIC recommendations be produced and included as a standing item on all Agendas.

The Sub Committee requested a briefing note be circulated before the next meeting which provided an update on the HMIC recommendations detailed Appendix B (Making Best Use of Police Time) with a completion deadline date of 31<sup>st</sup> October 2014.

Stop and Search – It was agreed to circulate an invitation to all Members of the Police Committee to be given the opportunity to accompany officers on patrol to experience how Stop and Search was implemented on the street.

RESOLVED – That the report be noted.

**6. RISK REGISTER UPDATE**

The Sub Committee received a report of the Commissioner of Police in relation to the Strategic Risk Register.

The Assistant Commissioner informed the Sub Committee that staff members were employed on fixed term contracts, however, if funding for a department were to be reduced or curtailed, alternative employment arrangements could be considered. He added that the Force was experiencing difficulties as a result of the volume of short term contracts and this strategy was being reviewed through the Force Budgeted Post Board that he Chairs.

SR 20 – ‘Policy approval and management process leaves Force open to potential litigation’ – It was agreed to circulate a note for information on completed Policies and any that were current or outstanding.

RESOLVED – That the report noted.

**7. 1ST QUARTER PERFORMANCE AGAINST TARGETS IN THE POLICING PLAN 2014-17**

The Sub Committee considered a report of the Commissioner of Police which summarised the performance against the Policing Plan for 2014 – 2017 for the first quarter of the 2014 – 2015 financial year.

1.7.1(b) – *‘Increase the number of high priority OCGs using fraud disrupted through national partnerships with national law enforcement agencies’* – The Sub Committee requested that the Assistant Commissioner provide greater clarity about how the Force was performing in combatting fraud OCG’s.

It was agreed to provide an overview report at the next meeting on 19 November 2014 in relation to Victim Satisfaction to include issues such as sample sizes and how the Force was ensuring these were representative of the population.

1.8.1(b) 'Ensure at least 85% of the City street population surveyed consider the police in the City of London are doing a good or excellent job' – It was agreed to investigate why trends had seen a decrease in satisfaction and this would be covered in the above report to the 19 November 2014 Performance Sub Committee.

RESOLVED – That the report be noted.

**8. COLLABORATIVE SERVICES (CITY OF LONDON CORPORATION AND CITY OF LONDON POLICE)**

The Sub Committee received a report of the Deputy Town Clerk regarding the ongoing work between the City of London Corporation and the City of London police to develop further shared service activities.

Contact centre – One Member raised concern regarding the incorrect sign posting of telephone. The Town Clerk agreed to investigate why callers were not being allocated to the right contact for 101. A response would be circulated to the Sub Committee before the next meeting.

The Assistant Commissioner expressed some concern over the accuracy of the information contained in paragraphs 2 and 3 of the report.

RESOLVED – That the report be noted and a further report on the Collaborative Services report be presented to the Sub Committee on *18 March 2015*.

**9. INTERNAL AUDIT UPDATE REPORT**

The Sub Committee considered a report of the Head of Internal Audit and Risk Management which provided an update on the internal audit reviews undertaken between May 2014 and August 2014.

Assurance Mapping – The Head of Internal Audit agreed to discuss the matter of Assurance Mapping with the City of London Police to identify gaps in assurance to inform future internal audit work.

Further details would be circulated in relation to police compensation claims, i.e. numbers, costs and trends, as part of the next audit update to the next meeting on 19 November 2014.

The Sub Committee discussed the revised completion dates for 2013/14 work and it was agreed to provide a progress report on the outstanding reviews, once completed.

It was noted that the delivery of the 2014/15 audit programme would be provided within the specified timescales.

It was noted that confirmation of resources, delivery plans and completion dates for the 2014/15 audit programme would be provided at the next meeting on 19 November 2014 within the internal audit update report.

RESOLVED – That the report be noted.

10. **QUESTIONS ON MATTERS RELATING TO THE WORK OF THE COMMITTEE**

There were no questions.

11. **ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT**

There were no items of urgent business.

12. **EXCLUSION OF THE PUBLIC**

RESOLVED – That under Section 100(A) of the Local Government Act 1972, the public be excluded from the meeting for the following items on the grounds that they involve the likely disclosure of exempt information as defined in Part I of the Schedule 12A of the Local Government Act.

13. **NON-PUBLIC MINUTES**

RESOLVED – That the non-public minutes of the meeting held on 28 May 2014 be approved.

14. **QUESTIONS ON MATTERS RELATING TO THE WORK OF THE COMMITTEE**

There were no questions.

15. **ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT AND WHICH THE SUB-COMMITTEE AGREE SHOULD BE CONSIDERED WHILST THE PUBLIC ARE EXCLUDED**

There were no items of urgent business.

**The meeting ended at 11.15 am**

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Chairman

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**POLICE COMMITTEE**  
**16 September 2014**  
**OUTSTANDING REFERENCES**

<b>Meeting Date &amp; Reference</b>	<b>Action</b>	<b>Owner</b>	<b>Status</b>
23/05/14	Delivery of Police Uniform	Commissioner of Police	<b><i>In progress</i></b> <i>Initial delivery expected January 2015</i>
3/04/14 Item 3.a) Barbican Highwalk CCTV	Progress update - CCTV upgrade	Safer City Partnership	<b><i>In progress</i></b>
3/04/2014 Item 5. 2a EDHR Update	Report to the Committee outlining a full evaluation of the Disability Equality Standard	Commissioner of Police	<b><i>In progress</i></b> <i>8<sup>th</sup> December 2014</i>
4/07/2014 Item 5 - Mobile Working Demo	An update on the legal status and due diligence on business processes and forms associated with the Mobile Working application	Commissioner of Police	<b><i>Complete</i></b> – <i>this is submitted as an update paper to this meeting at agenda Item 13</i>
16/09/14 Item 6 – Equality Diversity and Human Rights	Circulate a briefing on the Eid event to Members to create awareness and generate publicity.	Equalities, Diversity Manager	<b><i>Completed</i></b> <i>Briefing note circulated on 21<sup>st</sup> October 2014</i>
16/09/14 Item 15 - Police Accommodation Project	An interactive Members' briefing session with the Commissioner or Assistant Commissioner in relation to the project	Chamberlain's / Commissioner	<b><i>Completed</i></b> <i>14<sup>th</sup> October 2014</i>

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<b>Committee:</b> Police	<b>Date:</b> 31 <sup>st</sup> October 2014	
<b>Subject:</b> Community Engagement Update		<b>Public</b>
<b>Report of:</b> Commissioner of Police		<b>For Information</b>

### Summary

This report contains details of issues raised at Ward Level and the Force response since the last Community Engagement report was presented to the Committee. It also details a number of other engagements.

A number of issues have been dealt with by the Residential Team which have been raised by residents by calls to police or at Ward meetings within the last quarter. These are outlined in the report, including drug taking, criminal damage, noise complaints, riding scooters on the pavement and other incidents of Anti Social Behaviour (ASB). The Business Engagement Team has initiated a Business Forum at Royal Exchange and re-established links with Smithfield Market. They have also given crime prevention advice to retailers, gyms and car parks. The Street Intervention Team has been working closely in partnership with City of London Corporation (CoL) to deal with rough sleeping and begging. The anti-begging operation Op Fennel is continuing to provide results with 23 Anti-Social Behaviour Orders (ASBOs) now having been granted by Magistrates for persistent beggars who fail to engage with support programmes offered. 55 Anti-Social Behaviour (ASB) incidents were recorded in this reporting period; a 30% drop on the last reporting period.

The Cadets continue to provide a channel through which to engage with City residents and workers giving out crime prevention advice leaflets. Much work has been undertaken in the last quarter around hard to reach groups including Mansell Street Women’s Group where a 12 week course has concluded with an emphasis on tolerance within Islamic belief; the Prevent<sup>1</sup> Engagement Officer has also delivered the Home Office approved Workshop training to raise awareness to over 70 institutions with in the City of the issues around terrorism and radicalisation.

The Force continues to engage with the transient community and visitors with the Safer City partnership through schemes such as Hotelwatch.

### **Recommendations**

It is recommended that this report be received and its contents noted.

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<sup>1 1</sup> **Prevent** is 1 of the 4 elements of CONTEST, the government's counter-terrorism strategy.

## Main Report

### **Section A – Residential Engagement**

#### 1. Ward meetings

In the last quarter, the community have raised a number of issues at Ward level. The main issues are those of Vagrancy and Begging for which we have operations in place to effectively deal with both. Op Fennel (begging) and Op Acton (vagrancy) are producing good results that have seen good feedback from all our communities and partner agencies. Further detail on these two operations is at Section C Street Intervention. The community raise noise issues regularly, noise issues raised are passed via our Licensing Department to the City of London Corporation Built Environment Team. All issues raised to date in this quarter have had positive outcomes and satisfied complainants. Specific incidents are included below. At present we have no community priority crime that has been raised at Ward meetings that is not being dealt with, all Anti Social Behaviour (ASB) CADS (computer aided dispatch) are dealt with appropriately and within time limits. Again, more detail on ASB is within section C.

#### 2. Drug taking on Golden Lane Estate

On 3<sup>rd</sup> July 2014 the Barbican and Golden Lane Community Partnership Meeting requested that the police respond to the issue of two males injecting drugs and discarding needles and other drug paraphernalia on the Golden Lane Estate.

The Residential Team, by patrolling the estate and speaking to residents, identified the two males responsible. It was discovered that they were ordering their drugs from a phone box in Fann Street, collecting them in Islington and returning to the City to inject them. Observations identified a number of vehicles that were being used to supply the drugs and details of these were passed to the MPS.

The Residential Team worked with Corporation Cleansing and the estate management to ensure any needles and paraphernalia were quickly cleaned up. British Telecom was contacted and arrangements made with them to remove the advertising wrap from around the phone box and to clear graffiti. This was intended to reduce the fear of crime and make it harder for the drugs users to use.

The Residential Team requested the Drug Action Team and Broadway speak to the males in order to assist them in their rehabilitation from drugs and to find them accommodation. Both males initially refused all approaches. Through continual engagement one of the males is now engaging with drug workers and has been prescribed methadone. He has also spoken with Broadway with a view to moving into accommodation.

Through the stops on the males and the recording of their clothing the Residential Team were able to identify that one of them had also been responsible for two bin fires on the Golden Lane Estate. He was arrested by the Resident Team, subsequently being found guilty of two counts of arson.



He received a three month prison sentence. He has been released but has not re-attended the Golden Lane Estate. Patrols of the estate are continuing as a deterrent.

3. Bank Courier Scams

In June and July there were a number of residents on the Barbican and Golden Lane Estates subject to thefts or attempted thefts as a result of bank courier scams. One resident lost £16,000 as a result. All victims of these crimes were visited and given advice, which included assisting one victim with contacting his bank to ensure no further money was taken.

To try to protect vulnerable residents the Residential Team organised a Scam Awareness Presentation at Wood Street Police Station. Elderly and vulnerable residents and key carers from all the City estates were invited. The Fraud Prevention Officer was invited to provide a video and talk on the various scams and how residents could protect themselves. Presentations have subsequently been delivered to the over 50s Club and the Memory Club on the estates.

Messages were posted on the Barbican and Golden Lane websites giving details of the latest scams. Leaflets were created and distributed at the estates, GP Surgeries, banks, libraries and through Social Services.

4. Assault on an Elderly Resident in Aldersgate Street

An elderly resident was assaulted by a beggar outside Tesco's on Aldersgate Street. The Residential Team identified the suspect and enquiries are ongoing to locate him. During enquiries another beggar was arrested and has now received an Anti Social Behaviour Order banning him from begging in the area.

5. Criminal Damage Golden Lane Estate

Two glass entry doors were found damaged over a weekend. The residential team discovered a witness and through DNA identified the person responsible. The suspect is to attend the police station to be arrested for the offence.

6. Noise Complaint Baltic Street

The Residential Team received a call from a resident in Baltic Street complaining about couriers gathering in Baltic Street early evening and leaving their engines running causing a nuisance. The Residential Team attended the area and spoke to the couriers who agreed to turn their engines off. No further complaints from the residents have been received.

7. Vulnerable Residents Golden Lane

Welfare concerns were expressed by neighbours of two elderly residents. Both had a tendency to wander away from their homes and become confused. The Residential Team registered them on the Pegasus Scheme and ensured Social Services were aware of all incidents. Cards were

devised containing the City Police logo and Pegasus number and these were placed in the travel card holders of the residents. Arrangements were made for key safes to be placed outside their properties so access could be gained to their flat in case of an emergency. One of the residents wandered off and became confused and was able to be returned home through the card left in his travel card.

A further 5 residents have been signed up to the Pegasus system this reporting period.

8. Suspicious Male Barbican Highwalk

The Residents Team responded to reports that a male was taking photos of young school girls in the afternoons in the Barbican and Aldersgate St area. Patrols were carried out at the relevant times to try to identify the male and to act as reassurance to the school and pupils. A search of CCTV obtained images of the male which have been circulated.

9. Urban Explorers Barbican

Urban Explorers activated the alarm on the door leading from the tunnels into Cromwell Tower and Gilbert House. A CCTV camera was installed in the areas of Gilbert House and this captured the pictures of two males and a female. It also showed how they gained access from the tunnels and the Residents Team have worked with the Barbican Estate to have these secured with metal plates. A full access identification tour of the estate was carried out with estate management which identified a number of possible access points which have now been sealed off.

10. Cannabis Smoking on Petticoat Square

The Residential Team received a complaint from a resident that the smell of cannabis was coming through the ducting system from another flat. Police conducted enquiries with the surrounding premises and identified the flat where the smell was coming from. The occupiers were spoken to and though no cannabis was found they were given a warning about any future use. Follow up calls with the original resident have revealed there have been no further incidents.

Patrols of the estate revealed an insecure door leading to the roof of Petticoat Square. There was evidence of cannabis smoking taking place on the roof. The Resident Team arranged for the door to be properly secured by the estate office.

11. ASB Complaint Mansell Street

The Residential Team responded to a complaint from a resident that the residents living directly above them were deliberately throwing cigarette butts and rubbish into their front garden and making excessive noise. Residential Officers together with the Guinness Trust ASB officer and Estate Manager spoke to the affected resident. The residential officer contacted Environmental Services for the male and made arrangements for

noise monitoring equipment to be installed in his property. The property above was visited, the parents were away for a week and the son was living there alone. He was advised about the noise and the affect it could have on his parents' tenancy. The parents were visited when they returned. Since this there have been no further complaints.

12. Scooters Riding on the Footpaths Mansell Street Estate

A complaint received from an elderly resident that youths were riding their scooters on the estate footpaths causing a danger. Residential officers conducted patrols of the estate with the Estate management and spoke to all the residents that had scooters outside the premises. They were informed that their scooters could be seized by the police if ridden anti socially within the estate. No further complaints have been received.

13. Neighbour Dispute

There has been an ongoing dispute between residents on an estate resulting in a number of counter allegations. Residential Officers have not been able to substantiate a number of the allegations. Arrangements have been made with the estate office for the residents to go through a system of mediation to resolve their differences.

14. Vulnerable Resident Middlesex Street

Residential officers attended premises on request of the London Ambulance Service to help gain access to a flat where it was believed a male had collapsed. Access gained to the flat and the male found lying on his bed claiming he needed his medication. He had previously made numerous similar calls. The flat was in an unsanitary condition and officers liaised with Social Services and plans are in place to provide him with more suitable accommodation.

15. Crime Reduction Surveys

A member of the Residential team has conducted crime prevention surveys of all gym premises in the City following an increase in theft offences. These reports were forwarded to all the premises.

16. Engagement for Events and satisfaction

The Community Policing Team carried out engagement prior to and during three large events during this reporting period; The 350<sup>th</sup> Anniversary of the Royal Marines, The Tour De France and the Tour of Britain. Two of these, the Royal Marines and the Tour of Britain, were surveyed to gauge the level of community satisfaction with the police engagement and messaging for the events. The Royal marines Parade achieved a 94% Very satisfied or satisfied rating and the Tour of Britain achieved a 93.5% rating.

17. Nursery Project

A number of test evacuations were carried out on nursery premises to test their readiness in the event of a terrorist incident in the City. These have been well received and a number of learning outcomes have been implemented.

18. Events

The resident Team attended the Sir John Cass School summer fayre and engaged with the pupils and their parents.

Officers attended a Residents day on the Mansell St Estate and spoke to young people about the Police Cadets and answered resident's questions. Crime Prevention advice was given and there was an opportunity to have their bicycles marked.

## **Section B – Business Engagement**

19. The Business Engagement Team have been working on a number of initiatives and projects in the last quarter which include:

- A Business Forum has been established at the Royal Exchange whereby businesses can exchange information with each other and the Business Team.
- Policing links have been re-established with Smithfield Market, with officers undertaking regular patrols and the Community Engagement Inspector having regular meetings with the Market Superintendent.
- In partnership with the Corporation Community Safety Team the Business Engagement Team are in the process of updating the Hotelwatch Scheme in the City. Meetings have already been held with several Heads of Security with more meetings planned. This is partly as a result of an increased number of domestic related incidents at a number of hotels in the City.
- To address the increase in thefts from coffee shops coordinated patrols have been undertaken by PCSOs; a contact log has been established so that the Business Team has a single point of contact at each premises.
- Linked to wider proactive crime reduction and detection initiatives aimed at reducing volume crime, Crime Prevention advice has been given to Retailers, Gyms and Car Parks.
- Project Griffin now incorporates a 'Prevent' input, which allows for potential Griffin guards to have an introduction to Prevent. They learn the basics of Prevent and have the opportunity to engage in a workshop which highlights the importance of early intervention. Over the reporting period a workshop was delivered at St Helens Security Forum on 15<sup>th</sup> July and a Prevent Engagement stand was held at the St Botolph building on 12<sup>th</sup> August. In the coming months the Business Engagement Team will be supporting the Prevent Engagement Officer by delivering Prevent briefings to businesses to complement the Counter Terrorism advice already disseminated.

20. A Business Crime Prevention Team is being formed. In the early part of 2015, 7 members of the Business Engagement Team and 2 Community Safety Staff from the Corporation will be attending the National Crime Prevention Officers course. This will give them a nationally recognised qualification and will enable them to deliver current, bespoke crime prevention advice to businesses in the City.

### **Section C – Street Intervention**

21. Op Fennel continues to target aggressive begging and has now resulted in 23 ASBOs within the City boundary for persistent offenders. In excess of 400 tickets have been issued to over 150 different individuals. This operation continues to gather momentum with other forces seeking involvement and advice on how to implement similar initiatives. Thames Valley police have indicated an interest to replicate Op Fennel within their inner city areas. The results of an independent evaluation of Op Fennel by the University College London is expected within the next two months, and will be reported to your next Committee. The services of a student resource from the Jill Dando Institute were secured after the Lead Professor graded Op Fennel as 'excellent'.
22. As a result of a meeting on 14<sup>th</sup> October with Camden Borough (MPS) a cross-border working partnership is being drawn up. Op Acton targets persistent rough sleepers who refuse to engage and take accommodation that is offered. Those persons are in the process of being targeted for arrest under the Vagrancy Act 1824.
23. There were 55 Anti Social Behaviour (ASB) recorded incidents (via CoLP Computer Aided Despatch (CAD) system) opened in August/September 2014, which is a significant decrease of 22 CADs from July 2014 which showed 77 incidents. This is a reduction of 30%. In the previous review period, July 2014, there were 70 'Nuisance' incidents, compared to 52 in the current review period. Research shows that that recorded ASB CAD input is down by 48%. This can be attributed to the recent success of proactive operations (Op Fennel and Op Acton) where noticeable changes in the amount of reported incidences of begging and vagrancy; the priority crime response to the night time economy has also assisted in the decline in recorded incidences of ASB.
24. A Homeless 'Pop Up' Hub ran from 28<sup>th</sup> September until the 3<sup>rd</sup> October. Police worked with Corporation Substance Misuse Team and Broadway Homeless services to engage with the homeless community. An average of 8 people per night were seen over the period, which is an increase on previous operations. All those were provided with assistance and information to connect or re-engage with relevant services. Those refusing to engage were dealt with under the Vagrancy Act.

## **Section D - Volunteer Cadets**

25. On 16<sup>th</sup> and 17<sup>th</sup> September the Licensing team and a number of cadets attended 17 venues; with the cadets being served alcohol on a number of occasions. Those venues will be considered for prosecution; one of which was recently awarded their 'City Thirst' accreditation.
26. On the evening of 8<sup>th</sup> October, between 1830hrs - 1930hrs, 20 cadets deployed in Finsbury Square car park and environs. All vehicles exiting the car park between these times were stopped and given vehicle crime prevention advice, leaflets were left on unattended vehicles. This was part of ongoing CoLP initiative to address vehicle crime (Op Wisbech).
27. Cadets continue to deliver sessions for younger peer groups in their respective schools as part of their Duke of Edinburgh Award Scheme , there is ongoing scope to develop them as 'Champions' to address drugs/alcohol and homophobic bullying.

## **Section E – Hard to Reach groups.**

28. A 'Remembering Srebrenica' event was held on 11<sup>th</sup> July. It was arranged by the Diversity Department to raise awareness of hate crimes and the genocide which took place in Srebrenica. The Memorial Day honoured the victims and survivors of the genocide. It offered a unique opportunity to remember the lives lost in Srebrenica, to highlight the continued consequences of genocide, and to reaffirm our own commitment to building strong community relations here in the UK. It was through these powerful messages that we were able to send out a strong message that hate will not be tolerated and we will bring perpetrators of hate crimes to justice.
29. On the evening 3<sup>rd</sup> September the Force, together with other partners including the City of London Corporation, held an Eid event at the Guildhall which was opened by Commissioner Leppard. The event was focused on community cohesion, celebrating Eid and brought together a wide range of people from various different communities and a number of prominent speakers. Members of Parliament, Police Forces, Embassies, City workers and numerous Charities were all represented. The event was a great success.
30. The Beacon Institute held an end of course event on 11<sup>th</sup> September where certificates were presented to participants from the to the Mansell Street Women's Group who had participated in a 12 week Islamic studies course. Learning outcomes of the course include an awareness of the reasons for differences in Islamic beliefs and practices among scholars, creating an understanding of the underlying reasons for differences and enabling learners to be able to respect scholarly differences and show tolerance towards the wider community. They gave a commitment that these ideas and values would be communicated to younger members of their community.

31. On 25<sup>th</sup> September the Diversity Team attended a Somali Youth Engagement Summit in Camden. The event was attended by 100 Somali youths and explored the phenomenon of radicalisation and what can be done to prevent youths leaving the UK to travel to Syria.
32. The Diversity Team sergeant over the past 3 months arranged a number of open meetings with City Community groups from the black, Lesbian Gay Bi-sexual Transgender (LGBT), Sikh, Muslim and Hindu communities in the City of London. These meetings were arranged to provide the City of London Police with an opportunity to engage with City workers from the various groups and to listen to their concerns and suggestions on how the City Police could improve engagement with their respective communities. Issues identified are being taken forward and will be reported on in the next update.
33. The Diversity Team delivered a training session based on 'How unconscious bias can impact on the work of the IAG' and how we view our own work in relationship to each other and our partners and stakeholders. This was delivered as it was felt that in a modern organisation such as the Police, policies and procedures exist to reduce the risk of discrimination.
34. The Prevent Engagement Officer has delivered the Home Office approved, Workshop Raising Awareness of Prevent (WRAP) training to over 70 academic and non-academic staff in the City of London. These institutions include; University of East Anglia, Middlesex Street (June and August), University of Law, Moorgate (June), Christ Church Primary School (June) and Sir John Cass School staff (May).

## **Section F – Transient Community and / Visitors**

35. In August and September Community Engagement officers and Roads Policing trained officers were involved in a week of action to raise awareness of the reduction in speed limit in the City to 20mph. Officers engaged with road users, providing advice and enforcing the new limit. 2498 drivers were stopped, the average speed recorded was 25 mph and the highest speed recorded was 62 mph. 56 drivers were reported or issued with an EFPN for exceeding the speed limit. 3 drivers were arrested on suspicion of driving with excess alcohol and 1 person was arrested on suspicion of possession of controlled drugs. Further work is planned to involve our community in monitoring compliance with the limit (Community Speedwatch).
36. Community officers together with the Safer City Partnership are continuing to engage closely with hotels. Each premise now has a folder containing crime prevention advice ranging from crime scene management, and dealing with bomb calls to dealing with Fraud and how 'action fraud' works. A smaller separate booklet containing information on a range of supportive initiatives and crime prevention advice for businesses is currently being printed and will be distributed to SMEs within the City.

## **Conclusion**

37. This report informs Committee members of community engagement activity undertaken by the Force during the last quarter highlighting some issues raised and how the Force has addressed them, particularly in the Residential Team section.

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<b>Committee:</b>	<b>Date:</b>
Police Committee	31 <sup>st</sup> October 2014
<b>Subject:</b>	<b>Public</b>
Accommodation Programme Update	
<b>Report of:</b>	<b>For Information</b>
Chamberlain	
<b>Summary</b>	
<p>This report presents Members with an update on the progress of the accommodation programme. It includes the workstreams that the Police have put in place to fit into the reduced space as well as the overall programme delivery work which is being carried out by the City Surveyors.</p> <p>The programme for Guildhall Yard East is on target overall with occupation beginning from early 2015.</p> <p>The planned Police usage of GYE is clear and the Police have provided sufficient information to progress the layout design for Wood Street which will include maximising the use of this site. This leaves a number of units where accommodation needs to be found. Work will be carried out in conjunction with the recently appointed advisors, to establish the most suitable location which includes possible use of Walbrook Wharf.</p> <p>Decisions about certain operational teams have been made such that there will no longer be a firearms range in the estate, custody will be at Wood Street and it is likely that there will be a joint command and control centre with the Corporation. Alternative arrangements will be made to secure access to a firearms range.</p> <p><b>Recommendation</b></p> <p>Members are asked to receive and note the report</p>	

## Main Report

### **Background**

1. An initial report for the Corporation was commissioned from DTZ in 2011 with an evaluation report provided in April 2012. This report outlined the basic strategy to develop the estate for the City of London Police and a potential programme model regarding the portfolio. It is proposed to modernise and decrease the size of the Police estate from c. 250,000 sq. ft. to c. 150,000 sq. ft. to meet identified operational need but at the same time create enhanced street visibility with new small satellite stations.

2. The report could only partially embrace the proposals surrounding the operational requirements for CoLP to meet the reduced footprint of the estate. As the proposals were further reflected upon during the emerging programme, it was quickly identified that whilst the initial concepts were sound, the overall impact and requirements of the Police estate needed to be more robust to reflect the operational need and compliance with various guidance and legislation. Member approval was therefore sought and subsequently agreed to implement a radical accommodation change programme linked to the 'City Futures' improvement programme.
3. Members also approved that work should be started on the refurbishment of Guildhall Yard East which was confirmed as one element of the new accommodation for CoLP.

### **Current Position**

4. Guildhall Yard East (GYE) is progressing with completion of the physical works due to be on 6th November which is 6 days later than planned however is unlikely to have a material impact on the final date of occupation. The IT works will then follow in readiness for the start of occupation in the first quarter on 2015. On 8th October Project Sub-committee approved the procurement of the furniture for this building.
5. A briefing to the Chairmen of Project Sub-committee, Finance and Police on 14th October set out some of the changes that have been identified to the assumptions in the DTZ report of 2012 and the challenges in finalising the remaining location for the elements of CoLP which will not be in either GYE or Wood Street.

### **Firearms Range**

6. A decision was taken by CoLP in September 2014 that it was not appropriate to have a Firearms Range in the estate. This was not an easy decision and it presents some operational challenges. Alternative arrangements have to be in place prior to any final decision on the level of revenue funding required or the operational impact of abstraction of Firearms officers on the operational capacity of the City of London Police. This is now being led by the CoLP Uniform Police Directorate with subsequent proposals coming forth of how required training and accreditation will be maintained within the Force and the required revenue budget.
7. Removing the development costs of our own Range (originally planned for Walbrook Wharf) has provided potentially significant savings within the overall capital model. However, as agreed with the Chamberlain this will result in higher revenue cost for obtaining and accessing alternative facilities provided by other providers. Agreement has been reached with the Chamberlain on the principle that additional revenue funding will be provided to support the prudent proposal not to develop the Firing range within the accommodation capital budget.

## **Custody**

8. Discussions surrounding Custody have also had to be reviewed following some of the earlier proposals. Within the original profile of the estate, it was being suggested that Custody could be contained within the potential development at Walbrook Wharf along with the Range and the Scientific Support Unit. This proposal has proved to be unrealistic because;
  - i. Co-locating these three functions within one facility was untenable due to various risks associated with their respective operations
  - ii. Limited thought had been given to developing a Custody suite across two floors within the proposed facility
  - iii. The location of the proposed facility was likely to breach a range of Home Office guidance and legislation regarding developing Custody facilities. Obtaining Home Office accreditation was deemed unrealistic at best.
9. Following all of this evaluation and subsequent consultations with the Home Office and fire safety advisors, it was concluded the original proposed site above the cleansing depot at Walbrook Wharf was unsustainable and the Custody Suite should be located within an operational Police environment. Wood Street has been identified as the most appropriate and compliant site for the location of this facility within the overall estate proposals.
10. Detailed design and evaluation work will be undertaken with the recently appointed advisory team to develop the overall design of Custody within Wood Street. All of these emerging designs and proposals, including a review of options to extend Wood Street, will be included within submissions for planning and English Heritage approval once completed. Final accreditation and approval will also be required by the Home Office once final plans and development models are agreed.

## **JCCR – Community Hub**

11. Currently the Corporation of London and the City of London Police operate their control rooms and response functions surrounding incidents relatively independently. This proposal would be to identify and subsequently develop a cohesive joined up operational facility providing a more strategic / operational approach to Control Room operations. The model is seeking to co-locate various functions in one operational facility within the City of London. There are a number of common areas and services that could / should be provided from one central shared location. Efficient and less costly estate and operational benefits would be a clear anticipated outcome of undertaking this collaborative approach of a jointly shared space.
12. The proposal also addresses a number of guiding principles and opportunities that should not be overlooked within this development. These although not exclusive would include reducing waste and / or poor

co-ordination of resource provision and address duplication of processes within similar areas and functions. Overall, this could reduce inefficient processes currently in existence and provide cost savings for the community.

13. Potential areas considered viable within this joined up approach could include;
  - a) Roads Policing (safer transport team, collision investigation unit, traffic management and specialist traffic officers)
  - b) Counter Terrorism Advisors to businesses
  - c) Business continuity / emergency planning
  - d) Licensing
  - e) Wards Policing
  - f) Public protection unit
  - g) Customer contact centre
  - h) CoLP Control Room
  - i) CoLP operations / Duty Planning
14. The proposal as now developing was not contained within the original model, but fundamentally changes some of the proposals surrounding the estate. It is however a very realistic opportunity to consider within the emerging model for the estate and should be provided with the time and appropriate due diligence to review and consider the overall proposal for this joint operational venture.
15. Having determined what elements of CoLP will be accommodated in GYE and Wood Street there are a number of units which do not yet have a final location. Whilst the original proposal to develop above Walbrook Wharf has not been completely ruled out following the relocation of the custody suite and the removal of a dedicated firearms range, other options are currently being assessed by the City Surveyor for discussion with the Commissioner. Further reports will be brought to Members as the options emerge. At a briefing with Members on 14<sup>th</sup> October, there was a very clear steer that maximising the use of Wood Street and its site was imperative. This will be taken into account as further work is done with English Heritage in preparation for a formal planning application.
16. Once a preferred option is identified it will be necessary to construct a decant plan. This will involve the relocation of units from Wood Street to facilitate that phase of modernising the estate. Officers will be seeking to minimise double moves, disruption and costs whilst ensuring that daily policing operations are maintained.

### **Proposed Disposal Strategy**

17. A detailed programme timetable for the disposal strategy of buildings will obviously be heavily influenced by the overall programme and the need to provide for decant space to enable works to be done on Wood Street

and the final element of the estate. The disposals will ultimately include Bernard Morgan House, Snow Hill and Bishopsgate.

18. A report will be brought to this Committee before the end of the year for your agreement to declare that asset surplus to the needs of CoLP.

### **Conclusion**

19. The accommodation is progressing however there is work to be done to identify the final building solutions beyond GYE and Wood Street and to plan the decant strategy to enable CoLP to operate effectively whilst the accommodation is modernised.

### **Appendices**

- None

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